

Pupil Premium Strategy

This statement details our school's use of pupil premium for 2025/26 funding to help improve the attainment of our disadvantaged pupils.

It outlines our pupil premium strategy, how we intend to spend the funding in this academic year and the effect that last year's spending of pupil premium had within our school.

School overview

Detail	Data
School name: Iceni Secondary Academy	
Number of pupils in school	556
Proportion (%) of pupil premium eligible pupils	26.4%
Academic year/years that our current pupil premium strategy plan covers (3 year plans are recommended)	Last PP strategy: 2021-2024 This PP strategy: 2023 - 2026
Date this statement was published	October 2025
Date on which it will be reviewed	September 2026
Statement authorised by	Richard Rushton
Governor / Trustee lead	Sarah Oakley

Funding overview

Detail	
Pupil premium funding allocation this academic year	£166,660

Part A: Pupil Premium Strategy Plan

Statement of intent

Our intention is that all pupils, irrespective of their background or the challenges they face, make good progress and achieve high attainment across a curriculum which is knowledge-rich and 'unapologetically ambitious and unashamedly academic' for all our students, including those eligible for the pupil premium.

The focus of our pupil premium strategy is to support disadvantaged pupils to achieve that goal, including progress for those who are already high attainers. We will always consider the challenges faced by vulnerable pupils, such as those who have a social worker and young carers. The activity we have outlined in this statement is also intended to support their needs, regardless of whether they are disadvantaged or not.

At the centre of everything we do should be high-quality, adaptive teaching, from staff who are aware of pupil premium students, and actively use this awareness to ensure high-quality outcomes for those students. We will always be mindful and educationally observant of those students who require the greatest support, generally, but not exclusively, those students who are disadvantaged.

High quality, scaffolded teaching, is proven to have the greatest impact on closing the disadvantage attainment gap and at the same time will benefit the non-disadvantaged pupils in our academy. Implicit in the intended outcomes detailed below, is the intention that non-disadvantaged pupils' attainment will be sustained and improved alongside progress for their disadvantaged peers.

High quality teaching will ensure that any identified knowledge gaps, whether as a result of lockdown, Covid or general 'knowledge' will be addressed in normal lesson provision but, if identified and necessary, additional support will be provided to ensure that knowledge gaps are filled. This will apply to all students.

It is often the case that knowledge gain and general academic progress is directly linked to an individual's literacy and numeracy skills. We will drive-up standards of the whole academy's literacy and numeracy levels as part of our wider drive on teaching and learning so that pupils are all commensurate with their chronological age, thereby allowing them to fully access their curriculum.

For high quality teaching to have its greatest impact it is essential that all students are in the academy as often as possible. Therefore, there is a clear focus, for each of the 3 years in this plan, on improving the attendance of those most at risk of making less progress than their peers. It is our intention that those students who are disadvantaged will have attendance that is at least as high, if not higher, than their peers. With this focus it is obvious that the percentage of PA students, including those who are disadvantaged, will decrease to at least in line with their peers.

We are clear that our academy has the golden opportunity to not only develop an individual's academic knowledge but also open doors to developing their cultural capital. We will endeavour to increase the number of opportunities available of all students to experience learning, in the widest sense, outside of the classroom. This may be through, for example, educational visits, outside speakers or music lessons.

Challenges

This details the key challenges to achievement that we have identified among our disadvantaged pupils.

Challenge number	Detail of challenge
1	The attendance of disadvantaged students is still significantly below that of their peers. In 2024-25, attendance of all students was 89.7%. For students eligible for PP, attendance was 80.4%. The challenge is to close the gap between PP students and their peers.
2	The attainment of disadvantaged students is below that of their non-disadvantaged peers.
3	The reading ages of those students who are identified as disadvantaged, is not always commensurate with their age, particularly for those students whose reading age places them in the bottom 20% of readers
4	The Covid pandemic has had a massive impact on the availability of 'cultural' experiences for all students and the economic 'fall-out' from the pandemic is still being felt keenly by many of the academy population but, in particular, those students who are identified as disadvantaged.
5	Due to the rural nature of not only the academy but also the widespread locality of the villages, many students have limited exposure to the workplace, employers or employment opportunities.

Intended outcomes

This explains the outcomes we are aiming for by the end of our current strategy plan, and how we will measure whether they have been achieved.

Intended outcome	Success criteria
The gap will close between students eligible for PP and their peers with regards to attendance at school, in line with or better than the national average.	The gap closes between students eligible for PP and their peers with regards to attendance, with attendance improving to be in line with or above national average and an overall reduction in PP students classified as PA when compared to previous years.
All PP students can fully access their learning and show their academic potential in assessments and exams.	All PP students to show an appropriate level of progress in their assessments and to reach their target levels as set by FFT50 (KS4).
All PP students can access, more freely, their learning opportunities both in the classroom and in their assessments/exams.	All PP students have reading ages commensurate with their chronological age.
All teaching staff to be fully aware of those students in their classes who are PP to ensure that they are targeted to succeed academically.	PP students achieve their target grades and make appropriate levels of progress as shown by their assessment grades.
Educational visits will run across a wide range of faculties which will be accessible to all students and will be linked to the subject knowledge necessary for progress in these subjects.	All PP students will access at least one Educational Visit.
All students will have an increased opportunity to experience outside speakers with a focus on employment and career plans.	A strong CEIAG curriculum will be delivered in KS3 and 4 ensuring that the students in KS4 know what they wish to

Year 10 students will be given the opportunity to access Work experience (WEX) aided by the Unifrog programme.	do Post 16 and beyond. A range of outside speakers will have spoken to the students throughout the years and across the academic year.
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Activity in this academic year

Teaching (for example, CPD, recruitment and retention)

Activity	Estimated Cost	Evidence that supports this approach	Challenge number(s) addressed
Ensure all staff are aware of who the pupil premium students are in their classes, through CPD and support from senior leaders.	£3226.84	<p>Staff knowing who the pupil premium students are will allow for close monitoring of student progress, and thus individualised support at classroom level for the academic challenges faced by students.</p> <p>The EEF Guide to the Pupil Premium, p6</p>	2, 3, 4
Implementation of the ATT Pedagogical Principles, which underpin embedding of the Iceni Episodes into lessons, and people development training focus on the building blocks of a strong lesson.	£3226.84	<p>The introduction of the Pedagogical Principles, embedded in the Iceni Episodes focuses on clear, methodical lesson planning, to ensure students are receiving the same high quality pedagogical 'diet' regardless of where they are in the academy. The episodes include Setting the tone, Do Now and retrieval, explicit instruction, modelling, challenge and application, orderly exit. The pedagogical principles are: directing attention, creating effective conditions, retrieving prior knowledge, instruction and explanation, modelling, scaffolding, checking for understanding, independent practice, feedback, and language rich classrooms. Staff training will focus on key pedagogical principles which will enable students to remember more, know more and do more over time.</p> <p>6 building blocks of a strong lesson. Doug Lemov, 'Technique 20: Do Now', Teach Like A Champion 2.0.</p> <p>Jack Tavassoly-Marsh for Durrington Research School, 'Do Now Better', Do Now Better Durrington Research School</p> <p>Individualised instruction EEF (+ 4 months progress)</p> <p>Questioning</p> <p>Rosenshine's third Principle of Instruction: Ask lots of good questions InnerDrive</p>	1, 2, 3
Mentoring and coaching for teachers, with a focus on strong teaching and learning through the introduction and integration of Steplab into the People Development curriculum.	£3226.84	<p>Coaching will allow for teachers to strengthen their teaching in areas specific to their own development needs but in line with strong pedagogical evidence bases, in order to ensure teaching is of a high-quality for all learners and especially those eligible for the pupil premium. 'Drop Ins' will allow for targeted improvement of teaching.</p> <p>Case Study: 'How can subject leads use lesson drop ins to design great PD?', https://steplab.co/resources/how-can-</p>	2, 3

		<p>subject-leads-use-lesson-drop-ins-to-design-great-pd/66d9c8620982810001156b0a</p> <p>Kraft, Blazar et. al., 'The effect of teacher coaching on instruction and achievement', https://journals.sagepub.com/doi/abs/10.3102/0034654318759268</p> <p>Effective Professional Development Guidance Report, EEF.</p>	
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Targeted academic support

Activity	Estimated Cost	Evidence that supports this approach	Challenge number(s) addressed
Small group intervention for those students who have low literacy and numeracy levels using Read Write Inc. (Fresh Start) and targeted, small group work with an LSA or HLTA.	£38,998.45	<p>Teaching Assistant Interventions (+4 months progress) Teaching Assistant Interventions EEF</p> <p>Small group tutoring proves highly effective progress (+3 months progress) Summer schools EEF</p> <p>Phonics (EEF Teaching & Learning Toolkit) (+5 months progress) Phonics EEF</p> <p>The impact of adult support staff on pupils and mainstream schools Support staff Rpt.pdf</p>	2, 3
Reduce class sizes to maximise one-to-one time in classrooms.	£0	<p>Reduction in class size +2 months progress Reducing class size EEF</p>	2
GCSE revision guides provided for all Year 10 and 11 Pupil Premium students, free of charge.	£3000	<p>'[Dunlosky] concluded that these strategies would "help students regardless of age" and "enhance learning and comprehension of a large range of materials." In addition to this he also concluded that interleaved practice, elaborative interrogation and self-explanation also had much promise in terms of effective strategies.' Evidence based revision strategies Meols Cop Research School</p>	2, 3
Use of digital platforms for example Sparx Maths, Sparx Reader, Seneca Learning and GCSEPod to be available to all students. These can be used as intervention programs to supplement in-class teaching and for home learning.	£6000	<p>Individual instruction in through various mediums including digital (+4 months progress) Individualised instruction EEF</p>	2, 3

Use of afterschool 'booster', tutoring and revision/intervention sessions to support knowledge development of targeted Key Stage 4 students.	£0	Extending the school day for things such as tutoring or boosters (+3 months progress) Extending school time EEF	2, 3
Use of external agencies (such as MADE training) to support KS4 students with revision strategies for their exams.	£1500	Metacognition and self-regulation (+7 months) Metacognition and self-regulation EEF	2, 3
1:1 and small group tuition through the MyTutor programme to boost academic progress in specific core subjects.	£13491	Small group tutoring proves highly effective progress (+3 months progress) Summer schools EEF	2, 3
VP (Quality of Education) will lead a PP centred Raising Achievement Plan, focused on raising the attainment of PP students and supporting higher outcomes.	£12,384.99	EEF: Targeted Academic Support 2. Targeted academic support EEF	2, 3

Wider Strategies

Activity	Estimated Cost	Evidence that supports this approach
Students will be provided with all necessary equipment, alongside their Ready to Learn packs, to ensure a prompt and purposeful start to learning.	£2000	QA shows that a significant number of PP students do not have the equipment they need in order to succeed with their learning. QA observations also show that when students have what they need, little learning time is lost.
Student Support Officers (SSOs) and Vice Principal for Behaviour and Pastoral will provide a supportive link between the academy and the identified families to improve engagement with learning, behaviour and attendance. Transition visits to Primary Schools for Year 6 into Year 7 through Year 7 SSO and HoY who leads on transition.	£38,870.92	EEF: Getting transition right EEF Blog: Getting transition right (part 1 of 2) – four... EEF Best practice in parental engagement. https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/182508/DFE-RR156.pdf
All pupils are exposed to firsthand experience of the outside world, through external speakers, work experience and life experiences, and educational and enrichment.	£5000	The impact that Careers education can have on child development and enrichment. SYM873648_Careers-Education-Infographic Review of current evidence on the way that employers can support schools to improve pupil education and economic outcomes. Employer engagement in education EEF

Implement Unifrog to enable all students to access high quality careers advice and guidance.	£2785	<p>'[Unifrog brings] all the available information into one comprehensive, user-friendly platform that helps students make the best choices, and submit the strongest applications.'</p> <p>'We support 1.9+ million students around the world to make informed decisions about their future'</p> <p>Unifrog Impact Report: Impact of Unifrog report 22/23</p>
Raising Achievement Manager (RAM)/ ADSL will lead intervention sessions which will target students to help them with their emotional regulation ensuring that school is a more enjoyable and positive experience. RAM will also lead on other bespoke, targeted interventions. VP (Behaviour, Wellbeing, Culture) will ensure a thorough behaviour curriculum in place, ensuring all students are aware of the academy's lines in the sand and thus feel confident and comfortable with academy expectations, and thus succeed in all they do.	£9792.98	<p>Effective behaviour intervention can improve academic outcome by +4 months</p> <p>Behaviour interventions EEF</p> <p>Metacognition and self-regulation approaches to teaching, support pupils to think about their own learning more explicitly, often by teaching them specific strategies for planning, monitoring, and evaluating their learning and regulating their behaviour. This approach can improve progress by +6 months</p> <p>Metacognition and self-regulation: Technical Appendix EEF</p> <p>Social and emotional learning (SEL) interventions seek to improve pupils' decision-making skills, interaction with others and their self-management of emotions, rather than focusing directly on the academic or cognitive elements of learning. This approach can produce +4 months progress.</p> <p>Social and emotional learning EEF</p> <p>Evidence to support the impact of the ZoR.</p> <p>https://zonesofregulation.com/research/</p> <p>A curriculum designed to foster self-regulation in students with neurobiological impairments. Microsoft Word - Lit Review</p>
Attendance officer and Assistant Principal for attendance to work on reducing PA and improve whole school attendance, carrying out home visits, liaising with the LA regarding prosecution for PA. Additional support will be made available to help overcome barriers to attendance, such as uniform concerns, or transport payments.	£21,770.27	<p>The DFE published a report on the links between attendance and attainment in 2014.</p> <p>Department for Education</p> <p>'Working together to improve school attendance:</p> <p>Working together to improve school attendance (applies from 19 August 2024)</p> <p>The Education Hub: Why is school attendance so important and what are the risks of missing a day?</p> <p>Why is school attendance so important and what are the risks of missing a day? – The Education Hub</p>
Peripatetic music tuition is available to all students eligible for the Pupil Premium, with 50% subsidy provided by Norfolk Music Hub, and a further 50% subsidy provided through Pupil Premium funding. This makes instrumental tuition entirely free for a	£1386	'Every child should receive a great music education. Learning about music and having the opportunity to play musical instruments and make music together is a vital part of a rich and rounded education. Music plays a key role in brain development. It helps to develop language, motor skills, emotional intelligence and collaboration skills.'

large number of students eligible for Free School Meals.		
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Total Budgeted Spend
£166,660.13

Part B: Review of outcomes in the previous academic year

Pupil premium strategy outcomes

This details the impact that our pupil premium activity had on pupils in the 2024 to 2025 academic year.

Outcomes for disadvantaged pupils

The data below captures Key Stage 4 outcomes in 2023, 2024 and 2025 and details the impact that our pupil premium activity had on pupils in the 2024-25 academic year. It is important to note that Progress 8 is not being calculated or published nationally. However, the Progress 8 figures given are indicative of what this figure might have been, and have been calculated using 4Matrix.

	2023	2024	2025
Progress 8 (all students)	-0.38	-0.73	-0.05
Progress 8 (pupil premium)	-0.81	-1.13	-0.73
Attainment 8 (all students)	38.9	34.7	39
Attainment 8 (pupil premium)	29.3	26.4	27.75
Basics 4+ (all students)	49%	45%	57%
Basics 4+ (pupil premium)	24%	34%	35%
Basics 5+ (all students)	32%	25%	38%
Basics 5+ (pupil premium)	14%	24%	27%

Attendance had a huge impact on outcomes in 2025. Considering just students with attendance of 90% or higher, the following is true:

	2025
Progress 8 (all students)	+0.45
Progress 8 (pupil premium)	+0.96
Attainment 8 (all students)	47.71
Attainment 8 (pupil premium)	50.28
Basics 4+ (all students)	75%
Basics 4+ (pupil premium)	78%
Basics 5+ (all students)	51%
Basics 5+ (pupil premium)	67%

This demonstrates that for students who were eligible for the Pupil Premium and who attended well, their outcomes were stronger than their non-Pupil Premium peers. This was also true in 2024. To this end, it is vital that the strategy of the academy focuses on tackling attendance to ensure all students, and particularly those eligible for the Pupil Premium, are routinely in the academy to benefit from the opportunities offered to improve their outcomes.

Teaching (for example, CPD, recruitment and retention)

Activity/Challenge	Impact of this approach	Actual Spend
Ensure all staff are aware of who the pupil premium students are in their classes, through CPD and support from senior leaders.	The use of Bromcom allowed staff to flag students as Pupil Premium via registers and seating plans. The inclusion of Pupil Premium students as a discrete group in a range of staff training sessions also kept these students at the forefront of staff awareness, which positively impacted outcomes for these students, and particularly those with higher attendance.	£2114

Implementation of the Iceni Episodes into lessons and people development training focus on the building blocks of a strong lesson	The 'Iceni Lesson Episodes' were launched towards the end of the 2023/24 academic year, and training in 2024/25 focused on clearly defining the building blocks of a strong lesson. The training in this year focused on developing modelling and explicit instruction activities to ensure all students, and particularly those eligible for the Pupil Premium, knew more, remembered more, and could apply that knowledge more.	£2114
Mentoring and coaching for teachers, with a focus on strong teaching and learning.	Mentoring and coaching was offered for a select group of staff by the Assistant Principal for Teaching and Learning. This helped support the development of teaching and learning across the academy.	£5000

Targeted academic support (for example, tutoring, one-to-one support structured interventions)

Activity	Impact of this approach	Actual Spend
Small group intervention for those students who have low literacy and numeracy levels using Read Write Inc. (Fresh Start) and targeted, small group work with an HLTA.	Read Write Inc. (Fresh Start) specifically targeted those students for whom their phonological knowledge was a barrier to reading fluency. The cohort for RWIFS was small, but showed early positive impact on the reading ages of students eligible for the pupil premium. The implementation of the Herts for Learning reading fluency project provided a graduated response to reading challenges in the academy, with sessions delivered by HLTA and LSAs.	£16093.20
Reduce class sizes to maximise one to one time in classrooms.	Some subjects (English, maths, science) set their classes. This allowed for the effective deployment of support staff, and for smaller class sizes for students who would benefit from high levels of staff support, including those eligible for the pupil premium.	£0
GCSE revision guides provided for all Year 10 and 11 Pupil Premium students, free of charge.	This was completed, and ensured all students had access to high quality revision resources. As a result, for students who had 90%+ attendance, their outcomes once again rapidly improved year on year. Students in this group who were eligible for the Pupil Premium made better progress than the cohort at large.	£3426
Deliver a variety of reading strategies to all students through curriculum time (reading comprehension strategies, the reading of academic texts and explicit vocabulary instruction) and form time activities to include the Iceni canon (a series of books all students at Iceni are entitled to	Reading ages across the academy improved, with the gap between students eligible for Pupil Premium and their peers narrowing further. Further work in this strategy will ensure this gap closes as quickly as possible. The Iceni Canon was not reintroduced, and will be removed from the strategy moving forwards.	N/A

read during their time at the academy), and 'Register and Read' which exposes students to real-world, current affairs related texts.		
Use of digital platforms for example Sparx Maths and GCSEPod to be available to all students. These can be used as intervention programs to supplement in class teaching and for home learning.	Sparx Maths was used as a predominant platform for maths homework for all students. As a result, students engaged in homework that met their individual needs. Question Level Analysis sheets were used to support GCSE students in particular. As a result, for pupil premium students who attended 90%+, 78% of students achieved a Grade 4 or higher.	£15591 Unifrog: £1219
Use of afterschool 'booster', tutoring and revision/ intervention sessions to support knowledge development of targeted Key Stage 4 students.	Intervention sessions were well attended. The rewards strand of this was not implemented this year.	£0
Use of external agencies to support KS4 students with revision strategies for their exams.	The use of MADE Training to provide targeted revision support to KS4 students was received positively by students and the techniques were used through the exam season.	£4465
1:1 and small group tuition, funded through Pupil Premium, on the MyTutor platform.	For students who engaged with MyTutor, 54% made 1 or more grades' progress during the year and a further 30% embedded a grade from a weaker starting point. This meant that 77% of students who engaged with MyTutor achieved at least Basics 4+ (vs 57% for all students). Of the students who engaged, 30% moved up a threshold in Basics (4+/ 5/ 7+), supported by the subject they were tutored in.	£12,441.60
Peripatetic music tuition is available to all students eligible for the Pupil Premium, with 50% subsidy provided by Norfolk Music Hub, and a further 50% subsidy provided through Pupil Premium funding. This makes instrumental tuition entirely free for a large number of students eligible for Free School Meals.	This was not implemented in the 2024/25 academic year, but has already been implemented for 2025/26.	N/A
Alternative Provision opportunities are used to provide vital intervention for students. (NS)	Alternative Provision placements supported students with barriers to their learning.	£12,000

Wider strategies (for example, related to attendance, behaviour, wellbeing)

Activity	Impact of this approach	Actual Spend
Attendance officer to work on reducing PA and improve Whole school attendance, carrying out home visits, liaising with the LA regarding prosecution for PA. In addition, additional support will be made available to help overcome barriers to attendance, such as uniform concerns, or transport payments.	Attendance continues to be a challenge nationwide. Pupil Premium money was used to offset some barriers to attendance for a number of students, including uniform and transport payments. For Year 11 students who attended the academy 90%, their Progress 8 measures were higher than their peers with lower attendance. Home visits ensured that families eligible for the Pupil Premium received attendance support as well as pastoral and safeguarding support.	£6026.62
Raising Achievement Manager (RAM) and Inclusion Room Manager will lead 'Zones of Regulation' (ZOR) sessions which will target students to help them with their emotional regulation ensuring that school is a more enjoyable and positive experience. RAM will also lead on other bespoke, targeted interventions.	Small group intervention took place using a range of strategies which both impacted students in an academic sense and in a well-being sense which in turn allowed students to access their learning more successfully.	£9,346.52
Student stationery - students will be provided with all necessary equipment to ensure a prompt and purposeful start to learning.	The academy purchased full equipment (including scientific calculators and maths sets) for Pupil Premium students. This will continue in 2025/26 with the continuation of 'Ready to Learn' packs.	£10141
Rewards for improved attendance, 100% attendance and general positive behaviours.	Students were rewarded through termly assemblies, and through the introduction of rewards trips and days. These had a good impact for all students.	£2896
All pupils are exposed to firsthand experience of the outside world, through external speakers, work experience and life experiences, and educational and enrichment visits.	A number of students eligible for the Pupil Premium were able to attend educational and enrichment visits at a reduced cost or free through the use of Pupil Premium funding. For these students, they were able to access the experience the outside world.	£875

Transition visits to Primary Schools for Year 6 into Year 7 through Year 7 SSO who leads on Transition.	Transition events (including primary school visits, transition days and the transition evening) ensured Iceni Academy understood the needs of all students, and particularly those eligible for the Pupil Premium.	£29064.62
Student Support Officers (SSOs) will provide a supportive link between the academy and the identified families to improve engagement with learning, behaviour and attendance.	These roles were vital in supporting students eligible for the Pupil Premium, with one SSO linked to each year group. The pastoral support provided allowed for a narrowing gap in outcomes for students eligible for the Pupil Premium when compared to 2024, and particularly for those students with attendance of 90%+.	

Externally provided programmes

Please include the names of any non-DfE programmes that you purchased in the previous academic year. This will help the Department for Education identify which ones are popular in England

Programme	Provider
MyTutor tuition	MyTutor

Further information (optional)